#### PFC CONSULTING LIMITED

(A wholly owned subsidiary of Power Finance Corporation Limited - A Govt. Of India Undertaking)

#### **BID DOCUMENT**

**FOR** 

Appointment of legal consulting firm to assist PFCCL in preparing clarifications on Model Bidding Documents (MBDs) and Guidelines for procurement of electricity notified by Ministry of Power under section 63 of Electricity Act 2003 and in the bidding process for procurement of electricity by the Utilities of States.

(Only for firms/organisations empanelled with PFCCL vide letter no 08/ORG/12/HR/Empanel/Firms/14 dated 18th May 2012 under Area Code '07')



Registered Office 1<sup>st</sup> Floor, "Urjanidhi" 1, Barakhamba Lane, Connaught Place, New Delhi – 110 001

# **Table of Contents**

#### LETTER INVITING PROPOSAL

# (Only for firms/organisations empanelled with PFCCL vide letter no 08/ORG/12/HR/Empanel/Firms/14 dated 18th May 2012 under Area Code '07')

	Ref. No.: 03/04/COM/MoP/SBD
	Dated:
То	

Sub: Request for an offer by PFC Consulting Limited to assist PFCCL in preparing clarifications on Model Bidding Documents (MBDs) and Guidelines for procurement of electricity notified by Ministry of Power under section 63 of Electricity Act 2003 and in the bidding process for procurement of electricity by the Utilities of States.

Sir/ Madam,

Ministry of Power has issued Guidelines for procurement of electricity under section 63 of the Electricity Act 2003. Based on these Guidelines, Model Bidding Documents (MBDs) for procurement of power on long term (DBFOT and DBFOO basis), medium term and peak power (FOO basis) have been issued by Ministry of Power. Subsequent to notification of the MBDs stakeholders are making references to Ministry of Power seeking clarifications regarding various provisions of these documents.

PFC Consulting Limited (PFCCL), a wholly owned subsidiary of Power Finance Corporation Limited, is assisting the Ministry of Power (MoP) in providing clarifications on these MBDs.

Further, PFCCL is assisting various Utilities in procurement of electricity by following the above Guidelines/MBDs. At present PFCCL is assisting Utilities in the States of Jharkhand, Andhra Pradesh and Telangana in the bidding process for procurement of electricity by following the above Guidelines and MBDs and more Utilities from other States may seek similar type of assistance from PFCCL.

PFCCL wishes to avail services of organization(s) / firm(s) ("Consultant") on retainership basis to assist PFCCL in i) providing clarifications on the MBDs to MoP and ii) carrying out the bidding process for selection of concessionaire/ supplier in the States."

The scope of work and other details are given below:

# 1. Scope of work

The scope of work for the Legal Consultant will be as follows:

# A. Providing clarifications on the MBDs to MoP

- a) Preparing appropriate responses on the comments received by MoP from stakeholders on the Model Bidding Documents (RFQ, RFP, PPA) on DBFOT, DBFOO and FOO basis issued by MoP and review of any document as may be required by MoP.
- b) Vetting of appropriate changes in the bidding documents on the basis of suggestions received from various stakeholders.
- c) Participation, as required, in meetings, conferences, interactions at different stages with various stakeholders and Govt. agencies.
- d) Attending meetings conferences and interaction/discussions with the MoP/Planning Commission, any other agency including making/attending presentations as intimated by PFCCL.
- e) Drafting of revised bidding documents based on the decisions taken on various issues.
- f) Drafting and vetting of documents like but not limited to, concept papers, various reports and recommendations, procedures in conformity with the government rules and regulations, Electricity Act 2003, other laws and Acts (inter alia Companies Act, Contract Act, Arbitration Act, FEMA etc.), Guidelines of SEBI, as may be applicable.
- g) Advising on and/or carry out any other tasks as required related to MBDs.

# B. Bidding process for selection of Concessionaire/ Supplier for various Utilities of the States

- a) Drafting and vetting of Request for Qualification (RFQ), Request for Proposal (RFP) and Power Purchase Agreement, Power Supply Agreement, Agreement for Procurement of Power and other document(s), including bidding procedure, financial and technical qualifying requirements, formats etc. based on MBDs and also recommend changes as may be considered appropriate for the project for procurement of power by various Utilities of the States.
- b) Drafting and vetting of various notifications and agreements inter alia Share Purchase Agreement etc;
- c) Participation and interactions, as required, in meetings, conferences, preparation and consolidation of queries and replies at different stages e.g. RFQ, RFP, handing over of SPV, contract signing etc.
- d) Evaluation of the Applications/ Bids in response to the RFQ and RFP against the criteria

- e) Presenting the evaluation of RFQ applications and RFP bids before any Body/ Committee/ Entity/Person as may be required by PFCCL.
- f) Assisting in preparation and filing of documents, various applications/petitions to Appropriate Regulatory Commission;
- g) Interaction/discussions with the Committees, other consultants of PFCCL, Appropriate Regulatory Commission/any other agency including making/attending presentations to the Committees or any other agency as intimated by PFCCL;
- h) To assist & advise in selection of successful bidder up-to signing of agreements with the successful bidder in consonance with the Guidelines notified by the Govt of India and the overall ambit of The Electricity Act 203
- Advising and or carrying out any other task as required by PFCCL for the completion of the bidding process for selection of Concessionaire/ Supplier and adoption of Tariff by the Appropriate Regulatory Commission

The time and days for visit to PFCCL/MoP office are as follows:

 The Senior Associate and Partner, in case his presence is requested by PFCCL according to the nature of matter involved, to visit PFCCL/MoP office as may be required by PFCCL.

#### 2. Deliverables

- a) Vetting of the documents as referred.
- b) Recommendations on the issues/aspects referred to.
- c) Submission of Final draft documents after incorporating changes suggested by PFCCL, MoP, Planning Commission and Committees constituted by MoP in the Guidelines/MBDs and the Bidding Documents for the Utilities of the States.

There may be any other deliverables, which are not specifically mentioned above but may be required for completing the task. The Consultant shall have to provide such deliverables, as identified by PFCCL for the successful completion of the tasks as per above scope of work to its satisfaction.

# 3. Period of engagement

The period of engagement would be for a period of one year from the date acceptance of the appointment by the Consultant but not later than 7 days from the date of Letter of Award. The period of engagement can be extended on requirement with the same terms and conditions and subject to satisfactory performance of the consultant.

#### 4. Basis of Offer

The price offer should be quoted on a lump sum basis per month inclusive of all taxes and duties etc. as may be applicable. No escalation for any reason whatsoever shall be allowed over and above the bid price. However, service tax, if any, and educational-cess or any such tax/levy calculated as a percentage of the service tax at applicable rates, on the date(s) of payment(s) shall be paid in addition to the bid price/fee (price to be quoted as per Form-6). Travelling expenses beyond NCR limits will be reimbursed separately as per clause (d) of Other Terms & Conditions.

Income tax will be deducted at source, by PFCCL, as per the applicable law and rules and TDS certificate shall be issued to the selected bidder by PFCCL.

# 5. Team Composition, Categorisation and team strength

- 5.1 The team should comprise of at least 2 (two) identified members with at least one Member at Expert Level and at least one member at Middle level with the experience at each level as below:
  - a) **Expert/Partner Level:** Essentially a Law graduate, having 15 or more years of post qualification experience **or** should be partner in the quoting firm.
  - b) **Middle/Senior Associate Level:** Essentially a Law graduate having more than 5 years of post qualification experience.
- **5.2** After award of the work, change in team composition can be made at any stage with the approval of CEO, PFCCL or on request of CEO, PFCCL, if so required.

# 6. **SUBMISSION OF BID**

6.1 The bid shall consist of two parts i.e. "Technical Proposal" and "Financial Proposal". The "Technical Proposal" and "Financial Proposal" must be submitted in two separate sealed envelopes as detailed below:

The First envelope sealed and marked as "TECHNICAL PROPOSAL to PFC Consulting Limited to assist to assist PFCCL in preparing clarifications on Model Bidding Documents (MBDs) and Guidelines for procurement of electricity- notified by Ministry of Power under section 63 of Electricity Act 2003 and in the bidding process for procurement of electricity by the Utilities of the States from ------- (Name of the Bidder)"

The First envelope should contain Form No. -1, Form No-2, Form No-3, Form No-4 and Form No-5, i.e. Covering Letter, Experience of bidding Organisation, Composition of the team and

the team leader, Curriculum vitae for each member of bidder's team and Authorisation letter respectively. This envelope should not contain any cost/price information, whatsoever.

The Second envelope sealed and marked as "FINANCIAL PROPOSAL to PFC Consulting Limited to assist to assist PFCCL in preparing clarifications on Model Bidding Documents (MBDs) and Guidelines for procurement of electricity notified by Ministry of Power under section 63 of Electricity Act 2003 and in the bidding process for procurement of electricity by the Utilities of the States from ------- (Name of the Bidder)"

The second envelope should contain the lump sum price quoted as per Form No-6.

The Forms mentioned in clause 6.1(a) above along with relevant documents, including covering letter will form part of tender documents. Each of the above Forms and also other documents to be submitted as per the bidding documents are to be duly signed on each page and stamped as required by the authorised representative of the bidder, which shall constitute the bid.

- 6.2 The **First envelope** sealed and marked as "TECHNICAL PROPOSAL" and the **Second envelope** sealed and marked as "FINANCIAL PROPOSAL" both shall be submitted together in a **Sealed Cover** marked as "**Technical and Financial Proposal**" on the cover\_with superscription i.e. Name of the Package, Bidders Name & Address.
- 6.3 The Bid consisting of Technical Proposal and Financial Proposal in sealed envelopes mentioned at 7.2 shall be submitted on <u>01.09.2014 at 15:00 hrs</u>. (IST) in PFCCL Office at First Floor, Urjanidhi, 1, Barakhamba Lane, Connaught Place, New Delhi 110001 in the office of

Sh. P.C.Hembram		Kamlesh Menon
VP		Manager
PFC Consulting Limited,	OR	PFC Consulting Limited,
1st Floor, Urjanidhi,		1st Floor, Urjanidhi,
1,Barakhamba Lane,		1,Barakhamba Lane,
Connaught Place,		Connaught Place,
New Delhi -110 001		New Delhi -110 001
Tel No: 011-23456145		Tel No: 011-23456131

Any offer received beyond the stipulated date & time, or received through Fax, Courier, post or e-mail, will not be accepted for consideration. All part(s)/page(s) of the bid should be in original and signed by blue ink.

6.4 Bidders are instructed not to approach via e-mail, fax, and telephone or contact any official in PFCCL as regards to this bid after the submission of the bids (apart from responding to communications by PFCCL in writing) and any bidder doing so will be summarily rejected.

#### 7. Tentative Schedule of the Bid Process:

The tentative schedule of the bid process will be as given below:

i. Submission of Technical and Financial Bid : D

ii. Technical Bid Opening: D+0 Days

iii. Financial Bid Opening: D+3 Days

# 8. opening and evaluation of Technical Proposal

# 8.1 Opening of Technical proposal

The sealed cover marked as "Technical and Financial Proposal" would be opened. The First Envelope -Technical Proposal will be opened in the presence of the authorized representatives of the bidders, who wish to be present. The Technical Proposal would be opened 30 minutes after submission of the bids.

The date, venue and time for opening of the Financial Proposal envelope will be intimated to the bidders who have qualified after technical evaluation.

#### 8.2 Responsiveness Check

The bidder should meet:

- i) The Technical Proposal should contain Form-1, Form-2, Form-3 and Form-4 duly filled and signed by authorised signatory and authority letter as per Form-5.
- ii) The Bidder should agree to the entire scope of work and deliverables. No proposal for part scope of work will be considered.
- iii) The Bidder should submit a Letter of Authority in favour of the authorised signatory submitting the Bid as per Form -5.
- iv) No consortium/ sub-consulting or sub-contracting shall be allowed with/ to other organisations and/ or individuals
- v) There should be no deviations from any or all the contents of the bidding documents or conditional or alternate bids.

Bid of any firm not meeting any of the above criteria, shall be rejected outright. PFCCL may call for any clarifications/ information if required.

#### 8.3 Technical Proposal Evaluation

The bids which are found responsive as per clause 8.2 above shall be technically evaluated as follows:

#### 8.3.1 Evaluation of Experience

The bidder's relevant experience in the past years (from FY 2009-10) onwards including the current Financial Year till the date of issue of the tender) will be considered. Experience of the bidders would be evaluated on the following basis:

- A) Experience in drafting, vetting and implementation of Guidelines/Standard Bid Documents issued by MoP, Govt. of India and/or other infrastructure sector projects for DBFOT, DBFOO, BOO and/or BOOT or similar basis issued by an Indian Government Instrumentality: **Max Marks=70 marks**. The marks will be allocated as follows: Max. assignment considered for evaluation = 2, One assignment = 60 marks, Two assignments = 70 marks,.
- B) Undertaken/assisted in framing policy, procedure, regulations or any guidelines for Ministry of Power, Electricity Regulatory Commission(s) at any state or central level or any power utilities etc.: Max Marks=30 marks. The marks will be allocated as follows: Max. assignment considered for evaluation = 2, One assignment = 20 marks, Two assignments = 30 marks.

The mark on experience of the firm will be given based on the number of independent assignment undertaken/carried out to the satisfaction of PFCCL. Additional marks for the same assignment will not be given in case the assignment has been completed in different Financial Year.

PFCCL reserves the right to seek clarifications during the evaluation process of the Technical proposal.

The Bidder obtaining 70 marks or more would be regarded as Technically qualified Bidder and considered for opening of "Financial Proposal".

# 9. opening and evaluation of Financial Proposal

# 9.1. Financial Proposal Opening

The second envelope marked as "Financial Proposal" would be opened only for the technically qualified bidders. The date, time and venue of opening of the "Financial Proposal" of the technically qualified bidders will be intimated along with qualifications of the technically qualified bidders. The Financial Proposal will be opened in the presence of the authorized representatives of the bidders, who wish to be present.

#### 9.2. Financial Proposal Evaluation

Financial Proposals of only such bidders will be opened who have been declared Technically Qualified. Financial Proposal of other Bidders will be returned unopened.

The LOA will be issued to the Technically qualified bidder who has quoted lowest Lump Sum price per month, in Indian Rupees, without condition(s) or alternate bid price (the "Lowest Bidder").

In the event of a tie in financial bid, higher marks, in the technical bid evaluation would be the deciding factor.

In the event of tie in both financial and technical bids , the LOA will be awarded by draw of lots.

During the Bid Validity period, if PFCCL requires engaging additional Consultants for the above scope of work, PFCCL may invite the remaining bidders to match the Bid of the aforesaid Lowest Bidder. The second lowest Bidder who matches the lowest Bidder may be issued the LOA and so on. If in the second round of bidding, only one Bidder matches the Lowest Bidder, it may be issued the LOA.

The financial bid with condition(s) or alternate price bid will be summarily rejected.

# 10. Contract Agreement

- 10.1 In the event of award, the selected bidder ("Consultant") will be required to enter in to a Contract Agreement with the PFCCL within 10 (ten) working days from the date of the Letter of Award (LOA) or within such extended time, as may be granted by the PFCCL.
- 10.2 Formal Contract Agreement will be executed on Non-judicial stamp paper of Rs. 100/- (Rs. one hundred only) as per the format provided by PFCCL. Two sets of Non-Judicial Stamp papers of Rs.100/- each and water mark papers to be purchased by the Consultant from Delhi State.
- 10.3 The Agreement will be signed in two originals and the Consultant shall be provided with one signed original Agreement.

- 10.4 The date of execution of the contract agreement in no case shall impact the date of start or completion period of the work.
- 10.5 Till the time a 'Contract Agreement' is prepared and executed, the Letter of Award shall be read in conjunction with the Bidding Documents and will constitute a binding contract.

# 11. Validity of Bid

Bidders shall keep their bids /proposals valid up to 120 (One hundred Twenty) days from the date of opening of the Financial Proposals. Bidders may be required to further extend the validity of Bid as per the requirement of PFCCL.

#### 12. Consultancy Fees/ terms of Payment:

The Consultant shall be paid a lump sum fees per month on the receipt of bill for payment, for rendering the services as per above contract.

The price offer should be quoted on per month lump sum basis inclusive of all taxes and duties etc. as may be applicable in Form -6. No escalation for any reason whatsoever shall be allowed over and above the bid price other than as provided in clause 4. However, service tax, if any, and educational-cess or any such tax/levy as related to as a percentage of the service tax at applicable rates, on the date(s) of payment(s) shall be paid over and above the payment due.

In addition to the lump sum price, the Consultant would be reimbursed for the tours undertaken as per the clause (d) of terms and conditions.

The Consultant shall submit the bills for a month in duplicate to PFCCL addressed to an executive authorised by CEO, PFCCL. All payments would be claimed by the Consultant as per the terms and conditions of the contract and would be accepted for payment by the Competent Authority i.e. CEO, PFCCL based on satisfactory progress and quality of work in his sole discretion.

#### 13. Other Terms & Conditions

a) The financial proposal by the bidders shall be in Indian Rupees as per format enclosed (Form 6) with no escalation provision for any reason whatsoever till the completion of the engagement period.

- b) The Consultant shall make available the services of the identified personnel as may be required for during the engagement period and or as may be required by PFCCL on specified dates, venues and time.
- c) All claims shall be raised by the Consultant as per the terms of payment after being due, and would be accepted for payment based on satisfactory progress and quality of the work at the sole discretion of the competent authority.
- d) In case of tours and travels made beyond NCR Limits and undertaken with prior consent / requirement of PFCCL, the biller would be reimbursed To & Fro journey fare, Accommodation expenses, Dearness Allowance and local conveyance at the destination limited to maximum of the entitlements of Associate Vice President (AVP) level in PFCCL on production of documentary evidences / proof(s) of the expenditure incurred. PFCCL would be the sole authority to decide on the number of the member(s) to undertake the tours. PFCCL reserves the right to make tour and travel arrangements on its own. Anything in addition to the above is to be made only with the specific approval of CEO, PFCCL.

No claim for journey fare/accommodation expenses/Local Conveyance for travel within NCR limits will be admissible, in case the Consultant is based in NCR of Delhi

No claim for journey fare/accommodation expenses/Local Conveyance for travel from the firm's office to PFCCL headquarter at New Delhi will be admissible, in case the Consultant is based outside NCR of Delhi.

- e) A team consisting of two members with degree in Law or equivalent qualification and competent to undertake the work may be deployed by the bidder. In case the performance of the proposed team member(s) is not satisfactory, the Consultant will be asked to change/replace the team member(s) within three days of receipt of such request from PFCCL with a member acceptable to PFCCL.
- f) Any change in the list of key personnel submitted with the bid shall be made only with the prior approval of CEO, PFCCL or as may be requested by CEO, PFCCL.
- g) PFCCL with the approval of CEO, can cancel the contract at any stage of the work, in case it is found that the knowledge of a team/team member(s) and or his/her performance is not satisfactory, any information given at the time of submission of the bid is found to be incorrect.
- h) Given the nature of the work being entrusted, the firm would have to give an undertaking to the effect that the contents/ essence of any reference/ documents given would not be

disclosed to any third person without the express approval of PFCCL, failing which the engagement of the firm could be terminated.

- i) If due to any reason the Consultant is directed to discontinue work, the "Drop Dead Fee" would be limited to the payments received by the Consultant and the claims already raised, as per the payment terms, plus the expenditure incurred, if any, relating to the work, till the point of calling off the engagement or as mutually agreed.
- j) There shall be 'No Negotiations' on the rates quoted by the bidder.
- k) <u>Conflict of Interest</u>: Organisations would not be hired for any work whose interests are in conflict with their prior or current obligations to the other organisations/ clients or that may place them in a position of being unable to carry-out the work assigned to them at any point of time during the currency of engagement by PFCCL or above all enable them to pose a threat to PFCCL's consulting business in future. Without limitation on the generality of the foregoing, organisations would not be hired, under the circumstances set forth below:

Organisations who have close family relationship with a professional staff of PFCCL or PFC, who are directly involved in any part of (a) the preparation of the scope of work, ToR for the consultancy work (b) the selection process for the organisation or (c) the supervision of scope of work of the organisation, may not be offered a contract, unless the conflict stemming from the relationship has been resolved in a manner acceptable to PFCCL or PFC as the case may be throughout the selection process and the execution of the contract.

- The Consultant shall keep PFCCL, both during and after the term of this Contract, fully and effectively indemnified against all losses, damage, injuries, deaths, expenses, actions, proceedings, demands, costs and claims, including, but not limited to, legal fees and expenses, suffered by PFCCL or any Third Party, where such loss, damage, injury or death is the result of a wrongful action, negligence or breach of contract by the Consultant, or the Consultant's personnel, including the use or violation of any copyright work or literary property or patented invention, article or appliance
- m) No offer should be sent by Fax or E-mail or courier.
- n) Offers received in the designated office after the due time and date mentioned above shall not be considered.
- o) PFCCL reserve the right to accept or reject any or all Proposals/Offers or annul the bid Process or modify/ change the content of the bid document without assigning any reason.

p) PFCCL shall not entertain any claim of any nature, whatsoever, including without limitations, any claim of expenses in relation to the preparation, submission or any other activity relating to bidding or any other expense till award of contract.

Yours sincerely,

FOR and on behalf of PFC CONSULTING LTD

(P.C.Hembram)

VΡ

Encl.: As Above

#### Form – 1: Covering Letter

(On the letterhead of the organization)

From: To:

Name: P.C.Hembram, VP

Designation: PFC Consulting Ltd.,

Address: First Floor, Urjanidhi,

1, Barakhamba Lane,

Connaught Place,

New Delhi – 110 001

Sir,

Sub: Appointment of consultant to assist PFCCL in preparing clarifications on Model Bidding Documents (MBDs) and Guidelines for procurement of electricity notified by Ministry of Power under section 63 of Electricity Act 2003 and in the bidding process for procurement of electricity by the Utilities of the States.

We give our unconditional acceptance to the Bid Documents issued by PFCCL or as amended. We shall execute the Contract Agreement as per the provisions of the Bid Document.

**Further, we confirm that we agree and seek no deviations** from the scope of work, time schedule, deliverables, payment terms and all other terms and conditions as contained in the 'Bid Document'. **The proposal is unconditional**. The Bid will be valid 120 days (One hundred twenty) from the opening of financial bid.

We also declare that by taking this assignment we do not have any conflict of Interest with any of our prior or current obligations to other organisations/clients and also do not have business or family relationship with member(s) of PFC's and/or PFCCL's employees or persons positioned in or on the Board of these two organisation by whatever process and if found incorrect, we may be debarred from any further engagements by PFCCL forever.

We certify that all the information provided in our bid, including the information regarding the team members is true. We understand that any willful misstatement in the bid may lead to disqualification or cancellation of award if made or termination of contract. We also understand that in such a case we may be debarred from future assignments with PFCCL for a period of maximum three years from the date of such disqualification.

Further, we undertake that in the event of our appointment as Consultant, given the nature of the work being entrusted, the contents/ essence of any reference/ documents given would not be disclosed to any third person without the express approval of PFCCL, failing which the engagement of the organisation would be terminated.

Yours truly,

#### Form - 2: EXPERIENCE OF ORGANISATION

- 1. Brief Description of the Organisation:
- 2. Outline of experience on assignments:

SI.	Name of	Name(s) of	Client	Date of	Date of	Scope in
No.	Assignment	member(s)		Commencement	Completion	brief
	with work	associated				
	order no.	with the				
	and date	assignment				
1						
2						
3						

Signature of Authorized Signatory

Full Name

Address

#### Note:

- 1. Experience on assignments of the firm from FY 2009-10 onwards including the current Financial Year till the date of issue of the tender is required to be submitted.
- 2. Please attach documentary proof for claimed experience, the proofs could be namely, copy of Letter of Award and / or any other documentary evidence for proof of completion or proof of payments received against such services etc.

# Form – 3: COMPOSITION OF TEAM AND THE TEAM LEADER to be deployed

	Name
	<u>Team Members</u>
	Expert/Partner Level (Please indicate name of team leader)
1	
2	
3	
	Middle / Senior Associate Level
1	
2	
3	
4	
5	

Signature of Authorized Signatory

Full Name

Address

# Form – 4: CURRICULUM VITAE FOR EACH MEMBER OF CONSULTANT'S TEAM

Name:	
	/ Present Designation: qualification experience: Years with organisation:
Educationa	al Qualification:
	is heading, summarise college/ university and other specialized education of staff viving names of colleges, etc. degrees obtained.)
(Please en	close copy of educational qualifications)
-	e: s heading, list of positions held by staff member since graduation, giving dates, names of organisation, title of positions held and location of assignments.)
Language:	
(Indicate p 'poor')	proficiency in speaking, reading and writing of each language by 'excellent', 'good' or
Certification	on:
me, my qı	ersigned, certify that to the best of my knowledge and belief, this CV correctly describes ualifications, and my experience. I understand that any wilful misstatement described y lead to disqualification of the firm.
Signature	e of Team member
Full Name	e
Date	
	Signature of Authorised Signatory
	Full Name
19	Date 19

# Form – 5: AUTHORISATION LETTER

I	certify that I am		of the Organisation, organised under
the laws of		and that	who signed the
above Proposal i	s authorised to bind the o	organisation by a	authority of its governing body.
		Signature	:
		Full Name	2:
		Address:	
		(Seal)	

#### Form – 6: SCHEDULE OF PRICE BID

Sub: Appointment of Consultant to assist PFCCL in preparing clarifications on Model Bidding Documents (MBDs) and Guidelines for procurement of electricity notified by Ministry of Power under section 63 of Electricity Act 2003 and in the bidding process for procurement of electricity by the Utilities of the States.

I	(Name) on behalf of	(Name of the
Consultancy Organisation) herewith sub-	mit the Financial Proposal for	selection of our organisation
as Consultant by PFC Consulting Limite	ed to <b>assist PFCCL in prepar</b>	ing clarifications on Model
Bidding Documents (MBDs) and Guideli	nes for procurement of elect	ricity notified by Ministry of
Power under section 63 of Electricity A	Act 2003 and in the bidding	process for procurement of
electricity by the Utilities of the States.		

#### **SCHEDULE OF PRICE BID**

(To be submitted as Financial Proposal in Second Envelope)

Item Lump Sum Amount (In Rupees) per month In figures In words  Assistance to assist PECCL in preparing	(			
	ltem	Lump Sum Amount (In Rupees) per month		
Assistance to assist PECCL in preparing		In figures	In words	
clarifications on Model Bidding Documents (MBDs) and Guidelines for procurement of electricity notified by Ministry of Power under section 63 of Electricity Act 2003 and in the bidding process for procurement of electricity by the Utilities of the States, complete in all respect as per Scope of Work and Deliverables given in the bid document.	Documents (MBDs) and Guidelines for procurement of electricity notified by Ministry of Power under section 63 of Electricity Act 2003 and in the bidding process for procurement of electricity by the Utilities of the States, complete in all respect as per Scope of Work and Deliverables given in the bid			

#### Note:

1. The price offer for should be quoted on lump sum basis (Travelling expenses will be reimbursed separately for tours made beyond NCR Limits as per clause 13 (d)) inclusive of all taxes and duties etc as may be applicable. No escalation for any reason whatsoever shall be allowed over and above the bid price. However, service tax, if any, and educational-cess or any such tax/levy calculated as a percentage of the service tax at applicable rates, on the date(s) of payment(s) shall be paid over and above the bid price.

2. In addition to the lump sum price, the Consultant would be reimbursed for the tours undertaken as per the terms and conditions.

3. Income tax at source will be deducted by PFCCL as per the applicable law and regulation

and TDS certificate shall be issued to the consultant by PFCCL

4. In case of tours and travels made beyond NCR Limits and undertaken with prior consent /

requirement of PFCCL, the biller would be reimbursed To & Fro journey fare, Accommodation expenses, Dearness Allowance and local conveyance at the destination

limited to maximum of the entitlements of Associate Vice President (AVP) level in PFCCL on

production of documentary evidences / proof(s), in original, of the expenditure incurred.

PFCCL would be the sole authority to decide on the number of the member(s) to undertake

the tours. PFCCL reserves the right to make tour and travel arrangements on its own.

No claim for journey fare/accommodation expenses/Local Conveyance for travel within NCR

limits will be admissible, in case the Consultant is based in NCR of Delhi.

No claim for journey fare/accommodation expenses/Local Conveyance for travel from the

firm's office to PFCCL headquarter at New Delhi and no claim for journey

fare/accommodation expenses/Local Conveyance for travel within NCR limits will be

admissible, in case the Consultant is based outside NCR of Delhi

5. In case of more than one bidder at L1 price, the LOA will be offered to the bidder quoting L1

price and obtaining the highest marks in the technical evaluation.

6. The financial proposal with condition(s) or alternate price bid will be summarily rejected.

Signature of Authorized Signatory

**Full Name** 

Address

#### FORMAT FOR CONTRACT AGREEMENT

(To be on non-judicial stamp paper of Rs 100/- applicable to Delhi)

This C	CONTRACT (hereinafter, together with all A	ppendices attached hereto and forming an integral
part h	nereof, called the "Contract") is made on $\_$	between PFC Consulting Ltd. (PFCCL)
having	g its Registered office at First Floor, Urjar	nidhi, 1, Barakhamba Lane, Connaught Place, New
Delhi	- 110001 (hereinafter called the "Client")	of the one part and having
		(hereinafter called the "Consultant") which
	ssion shall include its successors, executors	
•	,	71 3 7
WHER	REAS	
(A	Model Bidding Documents (MBDs) and	ant to assist PFCCL in preparing clarifications on Guidelines for procurement of electricity notified of Electricity Act 2003 and in the bidding process lities of the States.
(B)	the Client has appointed M/s	as Consultant for assisting the
` '		pects" as per Letter of Invitation of Bid (Appendix
		oted by the Client (Appendix B) and Letter of Award
	(Appendix C) for the successful execution	
		,
(C)	the Consultants, having represented t	o the Client that they have the required
	professional skills, personnel and	technical resources, have agreed to provide the
	Services on the terms and conditions se	t forth in this Contract;
	NOW THEREFORE the parties hereto here	eby agree as follows:
1. <b>G</b>	ENERAL PROVISIONS	
1.1.	Definitions	

Unless the context otherwise requires, the following terms whenever used in this Contract have the following meanings:

- (a) "Applicable Law" means the laws and any other instruments having the force of law in India as they may be issued and in force from time to time;
- (b) "Contract" means this Contract together with all Appendices/ Attachments;
- (c) "Effective Date" means the date on which this Contract comes into force as per clause

- 2.1 hereof;
- (d) "Personnel" means persons hired by the Consultant as employees/individual retainer(s) and assigned to the performance of the Services or any part thereof
- (e) "Party" means the Client or the Consultant, as the case may be and Parties collectively;
- (f) "Assignment" means assistance to PFCCL in preparing clarifications on Model Bidding Documents (MBDs) and Guidelines for procurement of electricity notified by Ministry of Power under section 63 of Electricity Act 2003 and in the bidding process for procurement of electricity by the Utilities of the States
- (g) "Services" means the work to be performed by the Consultants pursuant to this Contract for the purposes of the Assignment, as described in Appendix C hereto;
- (h) "Starting Date" means the date referred to in Clause 2.2 hereof; and
- (i) "Third Party" means any person or entity other than the Government, the Client, the Consultants or a Consultant.

#### 1.2. Relation between the Parties

Nothing contained herein shall be construed as establishing a relation of master and servant or of agent and principal as between the Client and the Consultant. The Consultant, subject to this Contract, has complete charge of personnel performing the services and shall be fully responsible for the Services performed by them or on their behalf hereunder.

#### 1.3. Law Governing Contract

This Contract, its meaning and interpretation, and the relation between the Parties shall be governed by the Applicable Law.

# 1.4. Language

This Contract has been executed in the English language, which shall be the binding and controlling language for all matters relating to the meaning or interpretation of this Contract.

#### 1.5. Headings

The headings shall not limit, alter or affect the meaning of this Contract.

#### 1.6. Notices

1.6.1 Any notice, request or consent required or permitted to be given or made pursuant to this Contract shall be in writing. Any such notice, request or consent shall be deemed to have

been given or made when delivered in person to an authorized representative of the Party to whom the communication is addressed, or when sent by registered mail, telex, telegram or facsimile to such Party at the following address:

For the Client:
PFC Consulting Ltd.
First Floor, Urjanidhi
1, Barakhamba Lane
Connaught Place
New Delhi-110 001
Telefax: 011-23456140
For the Consultant:
Notice, except the notice for requisitioning of services (which will be eight hours from the call made by Client), will be deemed to be effective as follows:
<ul><li>(a) in the case of personal delivery or registered mail, twenty four (24) hours on delivery;</li><li>(b) in the case of facsimiles, seventy two (72) hours following confirmed transmission.</li></ul>
Party may change its address for notice hereunder by giving the other Party notice of such change pursuant to this Clause.
Location
The Services shall be performed at Delhi or at such location required by the Client, hereto

# 1.8. Authorised Representatives

Any action required or permitted to be taken, and any document required or permitted to be executed under this Contract, may be taken or executed:

and, where the location of a particular task is not so specified, at such locations, whether in

the Government's country or elsewhere, as the Client may approve.

 $(a) \hspace{0.5cm} \text{on behalf of the Client by} \hspace{0.5cm} \xrightarrow{------} \hspace{0.5cm} \text{or his designated} \\$ 

1.6.2

1.6.3

1.7.

	representative,		
(b)	on behalf of the Consultants by	or his	designated
	representative.		

#### 2. COMMENCEMENT, COMPLETION, MODIFICATION AND TERMINATION OF CONTRACT

#### 2.1. Effectiveness of Contract

ronrocontativo:

This Contract shall come into force and effect on the date (the "Effective Date") of the Client's notice to the Consultants confirming that the Contract has been accepted by the Client.

#### 2.2. Commencement of Services:

The Consultants shall begin carrying out the Services as per the scope of work laid down in the letter of award not later than the Effective Date, or on such later date as the Parties may agree in writing.

# 2.3. **Expiration of Contract**

Unless terminated earlier pursuant to Clause 2.7 hereof, this Contract shall terminate after a period of one year from the date acceptance of the appointment by the consultant but not later than 7 days from the date of Letter of Award (the "Engagement Period") when the payments of remuneration and reimbursable expenditures have been made.

Provided that the Parties may with mutual agreement extend the Engagement Period twice for such further Period as they may determine, but not exceeding one year in each case.

# 2.4. Entire Agreement

This Contract contains all covenants, stipulations and provisions agreed by the Parties. No agent or representative of either Party has authority to make, and the Parties shall not be bound by or be liable for, any statement, representation, promise or agreement not set forth herein.

# 2.5. Force Majeure:

# 2.5.1 **Definition**

(a) For the purposes of this Contract, "Force Majeure" means an event which is beyond the reasonable control of a Party, and which makes a Party's performance or its obligations hereunder impossible or so impractical as reasonably to be considered impossible in the circumstances, and includes, but is not limited to, war, riots, civil disorder, earthquake, fire, explosion, storm, flood or other adverse weather conditions, strikes, lockouts or other industrial action (except where such strikes, lockouts or other industrial action are within the power of the Party invoking Force Majeure to prevent), confiscation or any other action by government agencies.

# (b) Force Majeure shall not include:

- (1) Any event which is caused by the negligence or intentional action of a Party or such Party's Sub-consultants or agents or employees, nor
- (2) Any event which a diligent Party could reasonably have been expected to both
  - I. take into account at the time of the conclusion of this Contract, and
  - II. avoid or overcome in the carrying out of its obligations hereunder.
- (c) The Consultant shall not be paid/reimbursed any further price or cost or any additional cost in re-activating the services after the end of Force Majeure event.

#### 2.5.2 No Breach of Contract

The failure of a Party to fulfil any of its obligations hereunder shall not be considered to be a breach of, or default under, this Contract in so far as such inability arises from an event of Force Majeure, provided that the Party affected by such an event has taken all reasonable precautions, due care and reasonable alternative measures, all with the objective of carrying out the terms and conditions of this Contract.

# 2.5.3 Measures to be taken

- (a) A Party affected by an event of Force Majeure shall take all reasonable measures to remove his inability to fulfil its obligations hereunder with a minimum of delay.
- (b) A Party affected by an event of Force Majeure shall notify the other Party of such event as soon as possible, and in any event not later than fourteen (14) days following the occurrence of such event, providing evidence of the nature and cause of such event, and shall similarly give notice of the restoration of normal conditions as soon as possible.
- (c) The Parties shall take all reasonable measures to minimize the consequences of any event of Force Majeure.

#### 2.5.4 Extension of Time

Any period within which a Party shall, pursuant to this Contract, complete any action or task, shall be extended for a period equal to the time during which such Party was unable to perform such action as a result of Force Majeure or because of delays in providing data/input/ decisions by the Client to the Consultant.

#### 2.5.5 Consultation

Not later than thirty (30) days after the Consultants, as the result of an event of Force Majeure, have become unable to perform a material portion of the Services, the Parties shall consult with each other with a view to agreeing on appropriate measures to be taken in the circumstances.

#### 2.6. Suspension

The Client may, by written notice of suspension to the Consultants, suspend all payments to the Consultant and invoke Contract Performance Guarantee hereunder if the Consultant fails to perform any of their obligations under this Contract, including carrying out of the Services, provided that such notice of suspension (i) shall specify the nature of the failure, and (ii) shall request the Consultants to remedy such failure within a period not exceeding thirty (30) days after receipt by the Consultants of such notice of suspension.

#### 2.7. **Termination**

# 2.7.1 By the Client

The Client may, by not less than thirty (30) days' written notice of termination to the Consultant (except in the event listed in paragraph (f) below, for which there shall be a written notice of not less than sixty (60) days), such notice to be given after the occurrence of any of the events specified in paragraphs (a) to (f) of this Clause 2.7.1, terminate this Contract:

- (a) if the Client comes to the knowledge that Consultant has misrepresented or had concealed the facts in the bid getting the award.
- (b) if the Client comes to the knowledge that Consultant has willfully misstated the facts in the bid, the Client has right to debar the Consultant for future assignments with PFCCL for a period of maximum three years.
- (c) if the Consultant fails to remedy a failure in the performance of their obligations

hereunder, as specified in a notice of suspension pursuant to Clause 2.6 hereinabove, within thirty (30) days of receipt of such notice of suspension or within such further period as the Client may have subsequently approved in writing;

- (d) if the Consultant becomes insolvent or bankrupt or enter into any agreements with their creditors for relief of debt or take advantage of any law for the benefit of debtors or go into liquidation or receivership whether compulsory or voluntary;
- (e) if the Consultants fail to comply with any final decision reached as a result of proceedings pursuant to Clause 8 hereof;
- (f) if the Consultant submits to the Client a statement which has a material effect on the rights, obligations or interests of the Client and which the Consultant know or discover during the course of assignment to be false;
- (g) if, as the result of Force Majeure, the Consultants are unable to perform a material portion of the Services for a period of not less than sixty (60) days; or
- (h) if the Client, in its sole discretion and for any reason whatsoever, decides to terminate this Contract.

#### 2.7.2 Cessation of Rights and Obligations

Upon termination of this Contract pursuant to Clauses 2.7 hereof, or upon expiration of this Contract pursuant to Clause 2.3 hereof, all rights and obligations of the Parties hereunder shall cease, except

- (a) such rights and obligations as may have accrued on the date of termination or expiration,
- (b) the obligation of confidentiality set forth in Clause 3.2 hereof,
- (c) any right which a Party may have under the Applicable Law.

#### 2.7.3 Cessation of Services

Upon termination of this Contract by notice to pursuant to Clauses 2.7 hereof, the Consultant shall, immediately upon dispatch or receipt of such notice, take all necessary steps to bring the Services to a close in a prompt and orderly manner and shall make every reasonable effort to keep expenditures for this purpose to a minimum.

#### 2.7.4 Payment upon Termination

Upon termination of this Contract pursuant to Clauses 2.7 hereof except due to false submission/misrepresentation of facts, the Client shall make the following payments to the Consultant:

Remuneration pursuant to Clause 6 hereof for Services satisfactorily performed prior to the effective date of termination in the sole discretion of the Client.

#### 2.7.5 Drop Dead Fees

If due to any reason or decision of the PFCCL, the Consultant is directed to discontinue work, the "Drop Dead Fee" would be limited to the payments received by the Consultant and the claims already raised, as per the payment terms, plus the expenditure incurred (on tour, travels etc.), if any, relating to the Assignment, till the point of calling off the Assignment or as mutually agreed.

#### 3. OBLIGATIONS OF THE CONSULTANTS

#### 3.1. General

#### 3.1.1 Standard of Performance

The Consultant shall perform the Services and carry out their obligations hereunder with all due diligence, efficiency and economy, in accordance with generally accepted consulting standards recognised by professional bodies, and shall observe sound management methods. The Consultants shall always act, in respect of any matter relating to this Contract or to the Services, as faithful advisers to the Client, and at all times support and safeguard the Client's legitimate interests in any dealings with Sub-Consultants or Third Parties.

# 3.1.2 Law Governing Services

The Consultant shall perform the Services in accordance with the Applicable Law and shall take all practicable steps to ensure that all Personnel of the Consultants, comply with the Applicable Law.

#### 3.2 **Conflict of Interest**

The Consultant shall hold the Client's interest paramount, without any consideration for future work, and strictly avoid conflict with other assignments or their corporate interests.

# 3.3 Benefit from Commissions, Discounts etc.

Payment to the Consultant shall constitute the Consultant's only payment in connection with this Contract or the Services, and the Consultant shall not accept for their own benefit any trade commission, discount, or similar payment in connection with activities pursuant to this Contract or to the Services or in the discharge of their obligations under the Contract, and the Consultant shall use their best efforts to ensure that the Personnel shall not receive any such additional benefits.

# 3.4 Confidentiality

The Consultant, and their Personnel shall not, either during the term or within two (2) years after the expiration of this Contract, disclose any information relating to the Assignment, the Services performed under this contract, this Contract or the Client's business or operations to any third party interacted with during the period of providing services without the prior written consent of the Client.

# 3.5 **Prohibition of Conflicting Activities**

The Consultant shall not engage Sub-Consultants, and shall cause their Personnel as well as their Personnel not to engage, either directly or indirectly, in any business or professional activities which would conflict with the activities assigned to them under this Contract.

# 3.6 Insurance to be Taken Out by the Consultant

The Consultants shall take out and maintain at their own cost insurance coverage against the risks of their personnel and properties relating to this assignment.

# 3.7 Liability of the Consultant

The Consultant shall be liable to the Client for the performance of the Services in accordance with the provisions of this Contract and for any loss suffered by the Client as a result of a default of the Consultant in such performance, subject to the following limitations:

- (a) The Consultants shall not be liable for any damage or injury caused by or arising out of the act, neglect, default or omission of any persons other than the Consultant's Personnel; and
- (b) The Consultant shall not be liable for any loss or damage caused by or arising out of circumstances over which the Consultant had no control.

#### 3.8 Indemnification of the Client by the Consultants

The Consultant shall keep the Client, both during and after the term of this Contract, fully and effectively indemnified against all losses, damage, injuries, deaths, expenses, actions, proceedings, demands, costs and claims, including, but not limited to, legal fees and expenses, suffered by the Client or any Third Party, where such loss, damage, injury or death is the result of a wrongful action, negligence or breach of Contract by the Consultant, or the Consultant's Personnel, including the use or violation of any copyright work or literary property or patented invention, article or appliance.

# 3.9 Reporting Obligations

The Consultants shall submit to the Client the reports and documents as per the Letter of Award (Appendix C), in the form, in the numbers and within the time periods desired by the Client, including any supporting data required by the Client.

# 3.10 Documents Prepared by the Consultants to Be the Property of the Client

All reports and other documents prepared by the Consultant in performance of the Services shall become and remain the property of the Client, and the Consultant shall, not later than upon termination or expiration of this Contract, deliver all such documents to the Client, together with a detailed inventory thereof. The Consultant may retain a copy of such documents but shall not use them for purposes unrelated to this Contract without the prior written approval of the Client.

#### 4 **CONSULTANT'S PERSONNEL**

4.1 The Consultants shall employ/engage and provide such Personnel as are indicated in the Offer of the Consultant as accepted by Client including Price Offer against the terms of the letter of invitation of bids (Appendix B) to carry out the Services.

# 4.2 Removals and/or Replacement of Personnel

4.2.1 Except as the Client may otherwise agree, no changes shall be made in the Personnel. If, for any reason beyond the reasonable control of the Consultant, it becomes necessary to replace any of the Personnel, the Consultants shall forthwith provide as a replacement a person of equivalent or better qualifications, and relevant experience for the particular position.

#### 4.2.2 If the Client:

- (i) finds that any of the Personnel has committed serious misconduct or has been charged with having committed a criminal action, or
- (ii) has reasonable cause to be dissatisfied with the performance of any of the Personnel,

then the Consultant shall, at the Client's written request specifying the grounds therefore, forthwith provide as a replacement a person with qualifications and experience acceptable to the Client.

- 4.2.3 The new personnel provided as a replacement shall be governed by the same terms and conditions of employment as the replaced personnel.
- 4.2.4 The Consultant shall bear all additional travel and other costs arising out of or incidental to any removal and/or replacement.
- 4.3 Any other personnel of Consultant (including trainees, apprentices etc.) may be allowed to work/ tour with the team with the prior approval of the Client but no claims for their effort/ tours would be admissible.
- The augmentation of the team strength/change in members would have to be made within 7 calendar days of an instruction to this effect from the Client. The inclusion of additional members/ any change in existing members would have to be approved by the Client.

#### 5 **OBLIGATIONS OF THE CLIENT**

# 5.1 **Payment**

In consideration of the Services performed by the Consultants under this Contract, the Client shall make to the Consultants such payments and in such manner as is provided by Clause 6 of this Contract.

#### 6 PAYMENTS TO THE CONSULTANT

#### 6.1 Payment Terms

- a) The Consultant shall have to deploy the team as per requirement of the Client. All such requisition shall be made by CEO of the Client or any other official authorised by CEO of the Client. The lump sum price shall be firm during the Engagement Period.
- b) The Consultant shall submit the bills in duplicate to the Client addressed to an executive authorised by CEO of the Client, for the month as per terms of payment of Letter of award.
- c) All payments would be claimed by the Consultant from the Client after being due, and would be accepted for payment by CEO of the Client or any other official authorised by CEO of the Client, as per the terms and conditions and based on satisfactory progress and quality of the work in his sole discretion.
- d) In case of tours and travels made beyond NCR Limits and undertaken with prior consent / requirement of PFCCL, the biller would be reimbursed To & Fro journey fare, Accommodation expenses, Dearness Allowance and local conveyance at the destination limited to maximum of the entitlements of Associate Vice President (AVP) level in PFCCL on production of documentary evidences / proof(s) of the expenditure incurred. PFCCL would be the sole authority to decide on the number of the member(s) to undertake the tours. PFCCL reserves the right to make tour and travel arrangements on its own. Anything in addition to the above is to be made only with the specific approval of CEO, PFCCL.

No claim for journey fare/accommodation expenses/Local Conveyance for travel within NCR limits will be admissible, in case the Consultant is based in NCR of Delhi

No claim for journey fare/accommodation expenses/Local Conveyance for travel from the firm's office to PFCCL headquarter at New Delhi will be admissible, in case the Consultant is based in outside NCR of Delhi

e) The lump sum price per month would be inclusive of all taxes and duties etc as may be applicable. No escalation for any reason whatsoever shall be allowed over and above the lump sum price during the Engagement Period. However, service tax, if any, and educational-cess or any such tax/levy as related to as a percentage of the service tax at applicable rates, on the date(s) of payment(s) shall be paid over and above the bid price.

Income tax at source will be deducted by Client as per the applicable law and regulation and TDS certificate shall be issued to the Consultant by Client.

#### 7 FAIRNESS AND GOOD FAITH

#### 7.1 Good Faith

The Parties undertake to act in good faith with respect to each other's rights under this Contract and to adopt all reasonable measures to ensure the realization of the objectives of this Contract.

# 7.2 **Operation of the Contract**

The Parties recognize that it is impractical in this Contract to provide for every contingency which may arise during the life of the Contract, and the Parties hereby agree that it is their intention that this Contract shall operate fairly as between them, and without detriment to the interest of either of them, and that, if during the term of this Contract either Party believes that this Contract is operating unfairly, the Parties shall use their best efforts to agree on such action as may be necessary to remove the cause or causes of such unfairness, but failure to agree on any action pursuant to this Clause shall give rise to a dispute subject to arbitration in accordance with Clause 9 hereof.

#### 8 SETTLEMENT OF DISPUTES

#### 8.1 Amicable Settlement

The Parties shall use their best efforts to settle amicably all disputes arising out of or in connection with this Contract or the interpretation thereof.

# 8.2 Settlement through a Committee

Any dispute between the Parties/matters arising pursuant to this Contract which cannot be settled amicably will be decided by the Committee constituted by CEO of the Client.

#### 9 JURISDICTION AND APPLICABLE LAW

This agreement including all matter connected with this Agreement, shall be governed by the laws of India (both substantive and procedural) for the time being in force and shall be subject to exclusive jurisdiction of the Indian Courts/Tribunals at Delhi.

IN WITNESS WHEREOF, the Parties hereto have caused this Contract to be signed in their respective names as of the day and year first above written.

FOR AND ON BEHALF OF PFC Consulting Limited

Ву	
Authorized Representative	
FOR AND ON BEHALF OF	
TORTHUD ON BEHINLE	
	Dv
	Ву
	Authorized Representative

# LIST OF APPENDICES ALONG WITH THE CONTRACT AGREEMENT

- A Letter of Invitation of Bid
- B Price Offer of the Consultant as accepted by the Client
- C Letter of Award to the Consultant